Form **990**

132001 12-09-21

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For t	he 2021 calendar year, or tax year beginning and	ending		
В	Check applica	C Name of organization UNITED STATES EQUESTRIAN TEAM		D Employer identifi	cation number
	Add	ress HOLDING THOU THO			
F	Nan cha	ne Distriction		22-16688	79
Ē	Initi retu Fina	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numbe	
_	retu term ateo	in-		G Gross receipts \$	17,555,219.
Г	- Ame	ended CIADCRONE N.T 07934		H(a) Is this a group r	
F	retu App tion				? Yes X No
L	pen	1040 POTTERSVILLE ROAD, GLADSTONE, NJ	07934		
_	Tax-e	xempt status: $X = 501(c)(3) = 501(c)(3)$ (insert no.) 4947(a)(1)		⊣ ''	list. See instructions
		site: WWW.USET.ORG		H(c) Group exemption	n number
K	Form	of organization: X Corporation Trust Association Other	L Year	of formation: 1950	M State of legal domicile: NJ
		Summary			
	1	Briefly describe the organization's mission or most significant activities: SUPP	ORT TH	E NEEDS OF	AMERICA'S
Governance	3	HIGH PERFORMANCE HORSES AND ATHLETES WITH	US EÇ	QUESTRIAN FE	DERATION.
nar	2	Check this box if the organization discontinued its operations or dispose			
Ver	3			3	46
		Number of independent voting members of the governing body (Part VI, line 1b)		4	46
ور در	5 5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			10
iţi	6	Total number of volunteers (estimate if necessary)		l l	14
Activities &	7	a Total unrelated business revenue from Part VIII, column (C), line 12			0.
ĕ		Net unrelated business taxable income from Form 990-T, Part I, line 11		l l	0.
	1			Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		4,822,896.	6,820,989.
ne	9	Program service revenue (Part VIII, line 2g)		0.	0.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		390,406.	2,042,002.
Be	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1	34,033.	70,476.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1	5,247,335.	8,933,467.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	i	2,423,518.	4,201,884.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
	145	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		1,407,540.	1,424,679.
Expenses	16	Professional fundraising fees (Part IX, column (A), line 11e)		66,000.	136,756.
ë	100	o Total fundraising expenses (Part IX, column (D), line 25)	50.		
Ä	47	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,459,558.	1,559,438.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		5,356,616.	7,322,757.
	19	Revenue less expenses. Subtract line 18 from line 12		-109,281.	1,610,710.
		Nevertue tess expenses. Subtract line to from line 12		ginning of Current Year	End of Year
ets or	300	Total assets (Part X, line 16)	1	30,191,062.	32,097,058.
SSE	21	Total liabilities (Part X, line 26)		437,834.	68,081.
Net /	22	Net assets or fund balances. Subtract line 21 from line 20		29,753,228.	32,028,977.
	art I				
		alties of perjury, L declare that I have examined this return, including accompanying schedules	s and stateme	ents, and to the best of my	knowledge and belief it is
		ect, and complete. Declaration of preparer (other than officer) is based on all information of wi			, ago ana sonoi, is io
uuc	, 0011	cc, and complete. Scalaration of popular (order than orned) to based on an information of the	non proparo		
C:		Signature of officer		Date	
Sig		BONNIE B. JENKINS, EXECUTIVE DIRECTOR		0711	11/22
Hei	re	Type or print name and title	1		
		Print/Type preparer's name /reparer's fig/ature /	T	Date Check Check	PTIN
Paid	ч	WILLIAM EPSTEIN	(07/11/2022f	D01207171
		Firm's name EISNER ADVISORY GROUP LLC			87-1353108
	parer Only	Firm's address 733 THIRD AVENUE		THE SERVE	
USE	Unity	NEW YORK, NY 10017-2703		Phone no 21	2-949-8700
N.4c-	v the	IRS discuss this return with the preparer shown above? See instructions		1. HOHO HO. 22	X Yes No
IVIA	v uit	in a diagram allo lotarri with the proparti brown above: eee medacating			the second secon

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

▶ Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the

OMB No. 1545-0047

Form 8868 (Rev. 1-2022)

forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print UNITED STATES EQUESTRIAN TEAM FDN, INC. 22-1668879 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1040 POTTERSVILLE ROAD, PO BOX 355 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 07934 GLADSTONE, NJ Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) MARK PIWOWAR - C/O USET FDN, 1040 POTTERSVILLE ROAD The books are in the care of ► GLADSTONE, NJ 07934 Telephone No. ▶ 908-234-1251 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box

and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2022 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2021 or ___ tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	THE USET FOUNDATION SUPPORTS THE COMPETITION, TRAINING, COACHING	<u>, </u>
	TRAVEL & EDUCATIONAL NEEDS OF AMERICA'S ELITE & DEVELOPING	
	INTERNATIONAL HIGH PERFORMANCE HORSES & ATHLETES IN PARTNERSHIP	WITH
	THE U.S. EQUESTRIAN FEDERATION.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by ex	penses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expe	
	revenue, if any, for each program service reported.	nicos, and
4a	(Code:) (Expenses \$ 6 , 0 2 0 , 6 3 9 . including grants of \$ 4 , 2 0 1 , 8 8 4 .) (Revenue \$)
ти	SEE SCHEDULE O.	
	DIE BEHEBBIE O.	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$)
4d	Other program services (Describe on Schedule O.)	
-t u		١
4e	(Expenses \$\text{ including grants of \$}\tag{Revenue \$}\tag{Fevenue \$}\tag{Annumber 1.5}\tag{Annumber 1.5}\tag{Revenue \$}\tag{Annumber 1.5}\tag{Annumber 1.5}Annumber 1.	
70	Total program service expenses	Form 990 (2021)
		1 01111 (2021)

Form 990 (2021) FOUNDATION, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	<u> </u>		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	Х	
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	- '-	- 25	\vdash
8	, ,			x
•	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			3,7
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	124		
		12b		x
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Pid the approximation projection on office and because the state of the United Obstaco			X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		 ^
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			x
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	l		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			3,7
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b		20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	

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UNITED STATES EQUESTRIAN TEAM

Form 990 (2021) FOUNDATION, INC.

Part IV Checklist of Required Schedules (continued)

			Yes	No					
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on								
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X						
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current								
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete								
	Schedule J	23	Х						
24 2	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the								
ZTU	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete								
		24a		x					
	Schedule K. If "No," go to line 25a								
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b							
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease								
	any tax-exempt bonds?	24c		-					
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		 					
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			l					
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X					
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and								
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete								
	Schedule L, Part I	25b		X					
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current								
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%								
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х					
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,								
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled								
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X					
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,								
	instructions for applicable filing thresholds, conditions, and exceptions):								
_	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>								
а		28a		x					
	"Yes," complete Schedule L, Part IV								
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X					
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			- v					
	"Yes," complete Schedule L, Part IV	28c	Х	X					
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Λ_						
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation								
	contributions? If "Yes," complete Schedule M	30		X					
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X					
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete								
	Schedule N, Part II	32		X					
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations								
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X					
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and								
	Part V, line 1	34		X					
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х					
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity								
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b							
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?								
	If "Yes," complete Schedule R, Part V, line 2	36		X					
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization								
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X					
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	-07							
50		38	Х						
Par	Note: All Form 990 filers are required to complete Schedule O **T V Statements Regarding Other IRS Filings and Tax Compliance	30	22						
. ui	Check if Schodula O contains a response or note to any line in this Part V								
	Check it Schedule O contains a response or note to any line in this Part v			<u> </u>					
	Establishment		Yes	No					
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 21								
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable								
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming								
	(gambling) winnings to prize winners?	1c	225						

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| Part V | Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.								
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b							
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible as charitable contributions?	6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).		37						
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X						
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		,					
	to file Form 8282?	7c		X					
	If "Yes," indicate the number of Forms 8282 filed during the year	_		v					
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f 7g							
g									
н 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	7h							
0									
9	Sponsoring organization nave excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	8							
а		9a							
b	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:	0.0							
а	Initiation fees and capital contributions included on Part VIII, line 12								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders								
	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans								
	Enter the amount of reserves on hand								
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			\ . ,					
	excess parachute payment(s) during the year?	15		X					
40	If "Yes," see the instructions and file Form 4720, Schedule N.			v					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X					
47	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any	47							
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17							

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI				X							
Sec	tion A. Governing Body and Management											
				Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 46	5									
	If there are material differences in voting rights among members of the governing body, or if the governing											
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.											
b		1b 46	5									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship wi	ith any other										
	officer, director, trustee, or key employee?		2		Х							
3	Did the organization delegate control over management duties customarily performed by or under the di											
		·	3		x							
4	Did the organization make any significant changes to its governing documents since the prior Form 990		4		Х							
5	Did the organization become aware during the year of a significant diversion of the organization's assets		5		Х							
6												
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appo											
	more members of the governing body?		7a		x							
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stock											
	persons other than the governing body?	•	7b		x							
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by											
а	The governing body?	,	8a	Х								
b	Each committee with authority to act on behalf of the governing body?		8b	Х								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached											
_	organization's mailing address? If "Yes," provide the names and addresses on Schedule O		9		x							
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rever	rue Code)										
	This occion b requests information about policies not required by the internal never	<u>iac oodc.</u> ,		Yes	No							
10a	Did the organization have local chapters, branches, or affiliates?		10a		Х							
	If "Yes," did the organization have written policies and procedures governing the activities of such chapt											
		, , , , , , , , , , , , , , , , , , ,	10b									
11a	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?											
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	-										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х								
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to		12b	Х								
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,											
	on Schedule O how this was done		12c	Х								
13	Did the organization have a written whistleblower policy?		13	Х								
14	Did the organization have a written document retention and destruction policy?		14	Х								
15	Did the process for determining compensation of the following persons include a review and approval by											
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	•										
а	The organization's CEO, Executive Director, or top management official		15a	Х								
	Other officers or key employees of the organization		15b	Х								
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.											
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	nt with a										
	taxable entity during the year?		16a		Х							
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate it											
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organiza											
	exempt status with respect to such arrangements?		16b									
Sec	tion C. Disclosure		•	•	•							
17	List the states with which a copy of this Form 990 is required to be filed ▶SEE SCHEDULE O											
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 9	990-T (section 501(c)(3)	s only)	availal	ble							
	for public inspection. Indicate how you made these available. Check all that apply.	(-/(-/	,,									
	X Own website Another's website X Upon request Other (explain on	Schedule (1)										
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, confli	,	d finan	cial								
-	statements available to the public during the tax year.											
20	State the name, address, and telephone number of the person who possesses the organization's books	and records										
	MARK P. PIWOWAR - 908-234-1251											
		7934										

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do		Posi		l than d	nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	on is both an ector/trustee)		compensation	compensation	amount of
	week	_	Cer an	uau	recto	rrius	iee)	from	from related	other
	(list any hours for	directo				_		the organization	organizations (W-2/1099-MISC/	compensation from the
	related	ee or	stee			nsateo		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	trust	nal tru		oyee	ompe		1099-NEC)	,	and related
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
	line)	lnd	Inst	0ffi	Ke	e Hig	For			
(1) BONNIE B. JENKINS	40.00	-						215 246	_	F0 040
EXECUTIVE DIRECTOR	0.00			Х				315,346.	0.	58,048.
(2) MARK P. PIWOWAR	40.00	-						010 040	_	F0 040
CHIEF FINANCIAL OFFICER	0.00			Х				219,240.	0.	58,048.
(3) W. JAMES MCNERNEY, JR.	1.00	.,		7.7					_	
CHAIRMAN, PRESIDENT, & CEO	0.00	Х		Х				0.	0.	0.
(4) AKIKO YAMAZAKI	1.00	Х		х					_	_
SECRETARY (5) PHILIP E. RICHTER	1.00	Δ		Λ				0.	0.	0.
TREASURER	0.00	Х		х				0.	0.	0.
(6) WILLIAM H. WEEKS	1.00	Δ		Δ				0.	0.	· ·
VICE PRESIDENT	0.00	Х		Х				0.	0.	0.
(7) SLOAN LINDEMANN BARNETT	1.00	72						0.	0.	
TRUSTEE	0.00	х						0.	0.	0.
(8) GEORGINA BLOOMBERG	1.00							•	•	-
TRUSTEE	0.00	х						0.	0.	0.
(9) ALEX BOONE	1.00								•	
TRUSTEE	0.00	Х						0.	0.	0.
(10) GLORIA CALLEN	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(11) JANE FORBES CLARK	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(12) GEORGE H. DAVIS, JR	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(13) LISA T. DESLAURIERS	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(14) WILLIAM CRAIG DOBBS	1.00	1								
TRUSTEE	0.00	Х						0.	0.	0.
(15) MARGARET H. DUPREY	1.00	1								
TRUSTEE	0.00	Х						0.	0.	0.
(16) JENNIFER GATES	1.00	 							_	_
TRUSTEE	0.00	X						0.	0.	0.
(17) ELIZABETH FATH	1.00									
TRUSTEE	0.00	X						0.	0.	0.

132007 12-09-21 Form **990** (2021)

Form 990 (2021) FOUNDATIO	ON, INC.								22-1668	<u>879</u>	Pa	age 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hig	ghes	t Co	ompensated Employee	s (continued)			
(A)			(0				(D)	(E)	1	(F)		
Name and title	Average hours per week	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)					Reportable compensation from	Reportable compensation from related	an	stimate nount of other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	com fr org and	npensa rom the ganizati d relate anizatio	e ion ed
(18) LOUIS M. JACOBS	1.00									1		_
TRUSTEE	0.00	Х						0.	0.			0.
(19) ELIZABETH L. JOHNSON TRUSTEE	1.00	х						0.	0.			0.
(20) S. TUCKER S. JOHNSON	1.00											
TRUSTEE	0.00	Х						0.	0.			0.
(21) CAYCE HARRISON JUDGE TRUSTEE	1.00	Х						0.	0.			0.
(22) ELIZABETH B. JULIANO	1.00	Δ						· ·	0.			<u> </u>
TRUSTEE	0.00	Х						0.	0.			0.
(23) HOWARD KEENAN TRUSTEE	1.00	Х						0.	0.			0.
(24) FRITZ KUNDRUN TRUSTEE	1.00	х						0.	0.			0.
(25) ANNE KURSINSKI TRUSTEE	1.00	x						0.	0.			0.
(26) BEEZIE MADDEN TRUSTEE	1.00	х						0.	0.			0.
4h Cubbatal	•		<u> </u>	l	<u> </u>	<u> </u>		534,586.	0.	11	6,09	
c Total from continuation sheets to Part VI								0.	0.		<u> </u>	0.
d Total (add lines 1b and 1c)								534,586.	0.	11	6,09	96.
2 Total number of individuals (including but n) wh	o re		,000 of reportable			
compensation from the organization											Yes	No
2 Did the every institute list and former officers	divoctor: 1			· '	.		bi-'	and annual state of state	lavas an		162	140
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s	•		•		•		_	·	•	3		Х

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the organization: Report compensation for the calonidar year chains with or within	tile erganization e tax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
CRICKET HILL CONSULTING	PROFESSIONAL	
5 PINE GROVE LANE, REXFORD, NY 12148	FUNDRAISER	136,756.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2021)

Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C	C)			(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	hat	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				am plc		organization	(W-2/1099-MISC)	from the
	hours for	or director	e e			ated 6		(W-2/1099-MISC)		organization
	related	stee	truste		e)	ben S				and related
	organizations	Individual trustee	Institutional trustee		Key employee	Highest compensated employee				organizations
	below	divid	stituti	Officer	y em	ghest	Former			
	line)	٥	Ë	JO.	Ke	포	P.			
(27) MARY ANNE MCPHAIL	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(28) FRANK G. MERRILL	1.00									_
TRUSTEE	0.00	Х						0.	0.	0
(29) ELIZABETH MEYER	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(30) ELIZABETH MILLER	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(31) MIDSEE WRIGLEY MILLER	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(32) CAROLINE MORAN	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(33) KAREN O'CONNOR	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(34) THOMAS FX. O'MARA	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(35) SIGNE OSTBY	1.00									
TRUSTEE	0.00	Х						0.	0.	0
(36) ROBIN PARSKY	1.00							-	-	
TRUSTEE	0.00	Х						0.	0.	0
(37) MAURICE (CHIP) PERKINS	1.00									
TRUSTEE	0.00	х						0.	0.	0
(38) SUZANNE THOMAS PORTER	1.00							Ţ.	• • •	
PRUSTEE	0.00	х						0.	0.	0
(39) JULIET REID	1.00							0.1		•
TRUSTEE	0.00	х						0.	0.	0
(40) REBECCA RENO	1.00							•	•	•
PRUSTEE	0.00	v						0.	0.	0
(41) PATTI SCIALFA	1.00	22						0.	<u> </u>	<u> </u>
TRUSTEE	0.00	Х						0.	0.	0
(42) DIANE THOMAS	1.00	Δ						0.	0.	0
TRUSTEE		Х						0.	0.	0
(43) ERIC L. STRAUS	1.00	Λ						0.	0.	U
		37							_	^
TRUSTEE	0.00	X	\vdash					0.	0.	0
(44) ANN THOMPSON	1.00	٦,							_	_
TRUSTEE	0.00	Х						0.	0.	0
(45) ZACHARIE VINIOS	1.00								_	_
TRUSTEE	0.00	Х		\vdash		_		0.	0.	0
		İ	1	1 1		ı		i		
(46) LAURA Z. WASSERMAN TRUSTEE	1.00	Х						0.	0.	0

Form 990 F'OUNDA'I'	ION, INC.								22-166	88/9
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employ	ees (continued)	
(A) Name and title	(B) Average hours	(6)			ition		LΛ	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	tee or director	(check all that apply) Institutional trustee Officer Key employee Highest compensated employee Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations				
47) CHESTER C. WEBER	1.00									
RUSTEE	0.00	Х						0.	0.	0
48) JACK WETZEL RUSTEE	1.00	Х						0.	0.	0
									•	
			l	l	l			1		

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			Check if Schedule O contains a	resnonse d	or note to any lin	e in this Part VIII			
			Cricer ii Gerieddie G contains a i	сэропас с	or riote to arry iii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded
							function revenue	business revenue	from tax under sections 512 - 514
	_			.					30000013 3 12 3 14
nts	1		Federated campaigns	1a					
Gra			Membership dues	1b	104 000				
ts, An			Fundraising events	1c	194,902.				
Contributions, Gifts, Grants and Other Similar Amounts			Related organizations	1d	100 000				
ns, iii			Government grants (contributions)	1e	180,000.				
er S			All other contributions, gifts, grants, and		cc				
έŧ			similar amounts not included above	1f	6,446,087.				
E E		_	Noncash contributions included in lines 1a-1f	1g \$	605,407.				
<u>2 g</u>		h	Total. Add lines 1a-1f			6,820,989.			
					Business Code				
ė	2	а							
Program Service Revenue		b							
S T		С							
am eve		d							
og B		е							
P.		f	All other program service revenue						
		g	Total. Add lines 2a-2f		>				
	3		Investment income (including divider	nds, interes	st, and				
			other similar amounts)			357,814.			357,814.
	4		Income from investment of tax-exem						
	5		Royalties						
			(i)	Real	(ii) Personal				
	6	а	Gross rents 6a	69,779.					
		b	Less: rental expenses 6b	0.					
				69,779.					
			Not rental income or (less)		>	69,779.			69,779.
	7	а	Gross amount from sales of (i) Se	ecurities	(ii) Other				
			assets other than inventory 7a 10,2	55,630.					
			Less: cost or other basis						
ē			and sales expenses	71,442.					
Revenue				84,188.					
Pe			Net gain or (loss)			1,684,188.			1684188.
her			Gross income from fundraising events (n		,				
퉏			including \$ 194,902.						
			contributions reported on line 1c). Se						
			Part IV, line 18	1	50,310.				
			Less: direct expenses		50,310.				
			Net income or (loss) from fundraising		>	0.			
			Gross income from gaming activities						
			Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gaming act		>				
	10	а	Gross sales of inventory, less returns	,					
		• • • • • • • • • • • • • • • • • • • •							
		b	Less: cost of goods sold						
			Net income or (loss) from sales of inv						
			, 2,	,	Business Code				
sno	11	а	MISC. INCOME		900099	697.			697.
Miscellaneous Revenue		b							
ella		c							
SC Be			All other revenue						
Σ			Total. Add lines 11a-11d		•	697.			
	12		Total revenue. See instructions			8,933,467.	0.	0.	2112478.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon			<u> </u>	(5)
	ot include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	4,000,000.	4,000,000.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	201,884.	201,884.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	650,682.	474,998.	45,548.	130,136
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	499,570.	325,421.	39,877.	134,272
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	41,855.	27,161.	7,000.	7,694 30,790
9	Other employee benefits	166,800.	108,920.	27,090.	30,790
10	Payroll taxes	65,772.	44,725.	8,550.	12,497
11	Fees for services (nonemployees):				
а	Management				
	Legal	7,869.		7,869.	
	Accounting	38,000.		38,000.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17	136,756.			136,756
f	Investment management fees	150,718.		150,718.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	30,000.		30,000.	
12	Advertising and promotion				
13	Office expenses	104,929.	30,463.	67,698.	6,768
14	Information technology	148,268.	74,134.	74,134.	
15	Royalties				
16	Occupancy	69,777.	17,444.	52,333.	
17	Travel	9,869.	9,573.	99.	197
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	124,606.	94,700.	11,215.	18,691
23	Insurance	162,549.	156,047.	6,502.	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
а	COMM. & PUBLIC REL.	382,317.	141,457.	26,762.	214,098
b	MISCELLANEOUS	229,079.	212,255.	14,473.	2,351
С	REPAIRS & MAINTENANCE	101,457.	101,457.		
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	7,322,757.	6,020,639.	607,868.	694,250
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2021)

Form 990 (2021)
Part X Balance Sheet

Par	τχ	Balance Sneet					
		Check if Schedule O contains a response or not	e to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing				1	
	2	Savings and temporary cash investments			2,672,050.	2	4,188,828
	3	Pledges and grants receivable, net			7,175,946.	3	4,552,679
	4	Accounts receivable, net			34,050.	4	32,816
	5	Loans and other receivables from any current or	former	officer, director,			
		trustee, key employee, creator or founder, subst	antial c	ontributor, or 35%			
		controlled entity or family member of any of thes	•			5	
	6	Loans and other receivables from other disqualified persons (as defined					
		under section 4958(f)(1)), and persons described				6	
<u>ş</u>	7	Notes and loans receivable, net		ı		7	
Assets	8	Inventories for sale or use				8	
⋖	9	Prepaid expenses and deferred charges			265,695.	9	60,339
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	5,593,220.	004 005		0.65 0.44
	b	Less: accumulated depreciation		4,725,879.	981,995.		867,341
	11	Investments - publicly traded securities			19,061,326.	11	21,811,572
	12	Investments - other securities. See Part IV, line 1		·····		12	583,483
	13	Investments - program-related. See Part IV, line		·····		13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			20 101 000	15	20 007 050
	16	Total assets. Add lines 1 through 15 (must equa			30,191,062.	16	32,097,058
	17	Accounts payable and accrued expenses			437,834.	17	68,081
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
<u>e</u>	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst				00	
<u>a</u>	00	controlled entity or family member of any of thes	-			22	
_	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, par parties, and other liabilities not included on lines					
		of Schedule D	17-24).	Complete Part X		25	
	26	Total liabilities. Add lines 17 through 25			437,834.	26	68,081
+	20	Organizations that follow FASB ASC 958, che			137,031	20	00,001
Se		and complete lines 27, 28, 32, and 33.	ok ner				
ا <u>څ</u>	27				9,938,345.	27	9,884,966
39	28	Net assets with donor restrictions			19,814,883.	28	22,144,011
ᅙ		Organizations that do not follow FASB ASC 9					
ᆵ		and complete lines 29 through 33.	50, 0110				
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or eq				30	
Ass	31	Retained earnings, endowment, accumulated inc				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			29,753,228.	32	32,028,977
2	33	Total liabilities and net assets/fund balances			30,191,062.	33	32,097,058

Ра	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1				<u>67.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2				<u>57.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3				<u> 10.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	29,			28.
5	Net unrealized gains (losses) on investments	5		845	5,0	39.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9	_	-180	0,0	00.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	32,	,028	3,9	77.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>			
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit	: [
	Act and OMB Circular A-133?			За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	<u> </u>	<u></u>	3b		
	`			Form	990	(2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

UNITED STATES EQUESTRIAN TEAM

OMB No. 1545-0047

2021Open to Public

Inspection
Employer identification number

FOUNDATION 22-1668879 INC. Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

22-1668879 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	ion A. Public Support						
Calend	ar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 G	Gifts, grants, contributions, and						
n	nembership fees received. (Do not						
ir	nclude any "unusual grants.")	12501221.	7859764.	7017619.	4822896.	6820989.	39022489.
2 T	ax revenues levied for the organ-						
iz	zation's benefit and either paid to						
0	r expended on its behalf						
3 T	he value of services or facilities						
	urnished by a governmental unit to						
tł	ne organization without charge						
4 T	otal. Add lines 1 through 3	12501221.	7859764.	7017619.	4822896.	6820989.	39022489.
5 T	he portion of total contributions						
b	y each person (other than a						
g	overnmental unit or publicly						
S	upported organization) included						
0	n line 1 that exceeds 2% of the						
а	mount shown on line 11,						
С	olumn (f)						8019495.
	Public support. Subtract line 5 from line 4.						31002994.
Secti	ion B. Total Support						
Calend	ar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 A	mounts from line 4	12501221.	7859764.	7017619.	4822896.	6820989.	39022489.
8 G	Gross income from interest,						
d	lividends, payments received on						
S	ecurities loans, rents, royalties,						
а	nd income from similar sources	271,502.	300,444.	354,821.	363,236.	357,814.	1647817.
9 N	let income from unrelated business						
а	ctivities, whether or not the						
b	ousiness is regularly carried on						
10 C	Other income. Do not include gain						
0	r loss from the sale of capital	04 050	40 444	46 ===			
а	ssets (Explain in Part VI.)	81,970.	40,441.	46,755.	33,254.		202,420.
	total support. Add lines 7 through 10						40872726.
	Gross receipts from related activities,	,	,			12	
	irst 5 years. If the Form 990 is for the	-		•			
	rganization, check this box and stop						P
	ion C. Computation of Public			volume (f))		14	75.85 %
	Public support percentage for 2021 (I					15	
	Public support percentage from 2020 3 1/3% support test - 2021. If the o						
	top here. The organization qualifies 3 1/3% support test - 2020. If the						
	nd stop here. The organization qual						. \Box
	0% -facts-and-circumstances test		•		 13 16a or 16b a		
	nd if the organization meets the fact	-					
	neets the facts-and-circumstances te		•	-		ŭ	
	0% -facts-and-circumstances test	ū	•			7a. and line 15 is	
	nore, and if the organization meets the	J.				•	. 5,0 0.
	rganization meets the facts-and-circ		•		•		ightharpoonup
	Private foundation. If the organization						· · · · · · · · · · · · · · · · · · ·

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support				•	•	
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6		, ,	, ,		1	
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
	First 5 years. If the Form 990 is for the	ne organization's fir	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organization	on,
	check this box and stop here	-					
Se	ction C. Computation of Publi	c Support Per	centage				
	Public support percentage for 2021 (I			column (f))		15	%
	Public support percentage from 2020					16	%
Se	ction D. Computation of Inves	tment Income	Percentage				
17	Investment income percentage for 20)21 (line 10c, colur	nn (f), divided by li	ne 13, column (f))		17	%
	Investment income percentage from					18	%
	a 33 1/3% support tests - 2021. If the						
-	more than 33 1/3%, check this box ar						
ŀ	33 1/3% support tests - 2020. If the	-	-	•			and
-	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						>

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Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
Зс		
4a		
16		
4.		
4b		
4c		
40		
5a		
5b 5c		
30		
6		
7		
8		
9a		
9b		
9с		
10a		
406		
10b ule A (Forn	n 990)	2021

132024 01-04-21

Pai	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
•	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		163	140
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	1		
2	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	•		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
000	Tion 6. Type it Supporting Organizations		· ·	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	_1		
360	tion b. All Type III Supporting Organizations		1	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see inst	truction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b				
	of its supported organizations? If "Ves " describe in Part VI the role played by the organization in this regard	3b		

22-1668879 Page 6 FOUNDATION, INC. Schedule A (Form 990) 2021 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions **3** Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, 4 see instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 6 Multiply line 5 by 0.035. 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, column A) 2 Enter 0.85 of line 1. 2 Minimum asset amount for prior year (from Section B, line 8, column A) 3 3 Enter greater of line 2 or line 3 4

Schedule A (Form 990) 2021

5

Income tax imposed in prior year

instructions)

emergency temporary reduction (see instructions)

Distributable Amount. Subtract line 5 from line 4, unless subject to

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

5

6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 Other distributions (describe in Part VI). See instructions. 6 6 7 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9 Distributable amount for 2021 from Section C, line 6 10 10 Line 8 amount divided by line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2021 **a** From 2016 **b** From 2017 c From 2018 **d** From 2019 e From 2020 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2021 distributable amount i Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2021 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2021 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2022. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2017 **b** Excess from 2018

Schedule A (Form 990) 2021

c Excess from 2019 d Excess from 2020 e Excess from 2021

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.

Employer identification number 22-1668879

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		ımılar Funds or	Accounts	• Complete if th	ne
		(a) Donor advise	d funds	(b) Funds	and other accou	nts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in w		ld in donor advised	funds		
	are the organization's property, subject to the organization's e	exclusive legal control?			Yes	☐ No
6	Did the organization inform all grantees, donors, and donor ad					
	for charitable purposes and not for the benefit of the donor or					
	impermissible private benefit?				Yes	☐ No
Pa	rt II Conservation Easements. Complete if the organization					
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).				
	X Preservation of land for public use (for example, recreating	ion or education)	Preservation of a h	nistorically im	portant land area	ı
	Protection of natural habitat		Preservation of a	ertified histo	ric structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribu	ution in the form of a	conservatio	n easement on th	e last
	day of the tax year.				eld at the End of th	
а	Total number of conservation easements			2a		1
b					120	.00
С	Number of conservation easements on a certified historic stru-					
d	Number of conservation easements included in (c) acquired at					
	listed in the National Register	· ·		2d		
3	Number of conservation easements modified, transferred, rele				ring the tax	
	year >	, ,	,	,	· ·	
4	Number of states where property subject to conservation ease	ement is located	1			
5	Does the organization have a written policy regarding the period		ion, handling of			
	violations, and enforcement of the conservation easements it	holds?			Yes	X No
6	Staff and volunteer hours devoted to monitoring, inspecting, h					ear
	> 2	-	_			
7	Amount of expenses incurred in monitoring, inspecting, handli	ing of violations, and en	forcing conservation	easements	during the year	
	▶\$		-			
8	Does each conservation easement reported on line 2(d) above	satisfy the requirement	s of section 170(h)(4	.)(B)(i)		
	and section 170(h)(4)(B)(ii)?				Yes	☐ No
9	In Part XIII, describe how the organization reports conservatio					
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's	financial statements	that describ	es the	
	organization's accounting for conservation easements.					
Pai	rt III Organizations Maintaining Collections of	Art, Historical Trea	asures, or Othe	r Similar <i>I</i>	Assets.	
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.				
1a	If the organization elected, as permitted under FASB ASC 958	B, not to report in its reve	enue statement and	balance shee	et works	
	of art, historical treasures, or other similar assets held for publ	lic exhibition, education,	or research in furth	erance of pul	olic	
	service, provide in Part XIII the text of the footnote to its finance	cial statements that des	cribes these items.			
b	If the organization elected, as permitted under FASB ASC 958	3, to report in its revenue	statement and bala	nce sheet w	orks of	
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in furthera	nce of public	service,	
	provide the following amounts relating to these items:			•		
	(i) Revenue included on Form 990, Part VIII, line 1			> \$		
2	If the organization received or held works of art, historical trea					
	the following amounts required to be reported under FASB AS			, 1		
а	Revenue included on Form 990, Part VIII, line 1			▶ \$		
	Assets included in Form 990, Part X					
	For Paperwork Reduction Act Notice, see the Instructions				hedule D (Form	990) 2021

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	dule D (Form 990) 2021 F'OUNDA'I'.		Transfer to the				22-16			age 2
Pai	t III Organizations Maintaining C							(contin	ued)	
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that mal	ke sign	ificant ι	use of its			
	collection items (check all that apply):									
а	Public exhibition	d		hange program						
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's co	·	•	ŭ	•		se in Part	XIII.		
5	During the year, did the organization solicit o		,	,			_	_		_
_	to be sold to raise funds rather than to be ma							Yes		No
Par	t IV Escrow and Custodial Arrang		te if the organizatio	n answered "Yes	" on Fo	orm 990	, Part IV,	line 9, or		
	reported an amount on Form 990, Par									
1a	Is the organization an agent, trustee, custodi		•					7	_	7
	on Form 990, Part X?						L	」Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing table:							
								Amount		
	Beginning balance					1c				
	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f		7.,	$\overline{}$	
	Did the organization include an amount on Fo		•		•	?	L	」Yes	H	∐ No
Par	If "Yes," explain the arrangement in Part XIII.									
ı aı	t V Endowment Funds. Complete i		(b) Prior year	(c) Two years ba			ears back	(e) Four	voore	hack
4.	Danish a of constant	(a) Current year 20,247,314.	17,616,146.	` '	- + ` `		49,051.	<u> </u>	401,	
	Beginning of year balance	2,012,641.	862,038.	· · ·	_		93,883.	<u> </u>	107,	
b	Contributions	2,532,696.	1,769,130.	2,204,18			51,115.	<u> </u>	497,	
	Net investment earnings, gains, and losses	2,332,030.	1,709,130.	2,204,10	,,,,	-3	31,113.	Ι,	431,	300.
d	Grants or scholarships									
е	Other expenditures for facilities	893,000.						1	257	000
	and programs	893,000.						Ι,	257,	000.
	Administrative expenses	23,899,651.	20,247,314.	17,616,14	6	15 1	91,819.	1./	749,	051
g	End of year balance		· · · · · · · · · · · · · · · · · · ·			13,1	JI, 01J.	14,	140,	
2	Provide the estimated percentage of the curr Board designated or quasi-endowment	25.5100) neid as:						
	Permanent endowment > 52.6700		_%							
	24 222	%								
C	Term endowment ► 21.8200 The percentages on lines 2a, 2b, and 2c short									
22	Are there endowment funds not in the posses	•	tion that are hold ar	nd administered f	or tha	organiza	ation			
Ja	by:	331011 Of the organizat	tion that are neid ar	id administered i	טו נוופ נ	Jigariiza	ation	Γ	Yes	No
	(i) Unrelated organizations							3a(i)		X
	(ii) Related organizations							3a(ii)	\neg	X
h	If "Yes" on line 3a(ii), are the related organiza							3b	\neg	
4	Describe in Part XIII the intended uses of the							OD		
	t VI Land, Buildings, and Equipm		vinioni idilas.							
	Complete if the organization answered		, Part IV, line 11a. S	ee Form 990, Pa	t X, lin	e 10.				
	Description of property	(a) Cost or ot		i		umulate	ed	(d) Book	value	—— е
		basis (investm	` '	(other)	,	eciation		, 2, 2001		-
	Land	,	-							
	Buildings									
	Leasehold improvements		5,51	0,767.	4,64	13,42	26.	867	7,34	41.
	Equipment	I		5,295.		.5,2				0.
	Other			7,158.		57,1				0.
	. Add lines 1a through 1e. (Column (d) must e	•	•	•			•	867	7,34	

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_		11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Financial derivatives		
Closely held equity interests		
Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
al. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets.		
Complete if the organization answered "Yes" o		
Complete if the organization answered "Yes" o	n Form 990, Part IV, line Description	11d. See Form 990, Part X, line 15. (b) Book value
Complete if the organization answered "Yes" o		
Complete if the organization answered "Yes" o		
Complete if the organization answered "Yes" o (a) D		
Complete if the organization answered "Yes" o (a) D (1) (2)		
Complete if the organization answered "Yes" o (a) D (1) (2) (3)		
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5)		
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6)		
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7)		
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8)		
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) (a). (Column (b) must equal Form 990, Part X, col. (B) line	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3)	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3) (4)	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3) (4) (5)	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6)	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3) (4) (5)	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) Ital. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7)	Description	(b) Book value
Complete if the organization answered "Yes" o (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" o (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6)	Description	(b) Book value

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Schedule D (Form 990) 2021 FOUNDATION, INC.

Pa	rt XI I	Reconciliation of Revenue per Audited Financial Statements With Revenue	nue per Retı	urn.	
	(Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total re	evenue, gains, and other support per audited financial statements		1	9,450,188.
2	Amount	its included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unre	realized gains (losses) on investments 2a 8	45,039.		
b	Donated	ed services and use of facilities	2,400.		
С	Recove	eries of prior year grants			
d	Other (D	Describe in Part XIII.)			
е	Add line	es 2a through 2d		2e	847,439.
3	Subtrac	ct line 2e from line 1		3	8,602,749.
4	Amount	its included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investm		50,718.		
b	Other (E	Describe in Part XIII.) 4b 1	80,000.		
С	Add line	es 4a and 4b		4c	330,718.
5	Total re	evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	8,933,467.
_					
Pa		evenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12.) Reconciliation of Expenses per Audited Financial Statements With Expe	enses per Re	eturr	1.
Pa		Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		eturr	1.
Pa 1				eturr 1	n. 7,174,439.
	Total ex	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			1.
1	Total ex Amount	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements			1.
1 2	Total ex Amount Donated	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements its included on line 1 but not on Form 990, Part IX, line 25:			1.
1 2 a	Total ex Amount Donated Prior ye	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements ats included on line 1 but not on Form 990, Part IX, line 25: ad services and use of facilities			1.
1 2 a b	Total ex Amount Donated Prior ye Other lo	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements ats included on line 1 but not on Form 990, Part IX, line 25: ad services and use of facilities are adjustments 2a 2b			n. 7,174,439.
1 2 a b	Total ex Amount Donated Prior ye Other lo	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements ats included on line 1 but not on Form 990, Part IX, line 25: ad services and use of facilities ear adjustments cosses 2a 2b 2c	2,400.		n. 7,174,439.
1 2 a b c	Total ex Amount Donated Prior ye Other lo Other (E	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements ats included on line 1 but not on Form 990, Part IX, line 25: ad services and use of facilities aer adjustments assess Describe in Part XIII.)	2,400.	1	1.
1 2 a b c d e	Total ex Amount Donated Prior ye Other lo Other (E Add line Subtrace	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Expenses and losses per audited financial statements Exist included on line 1 but not on Form 990, Part IX, line 25: End services and use of facilities Expenses and use of	2,400.	1 2e	n. 7,174,439.
1 2 a b c d e	Total ex Amount Donated Prior ye Other lo Other (E Add line Subtrace Amount	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Expenses and losses per audited financial statements Exist included on line 1 but not on Form 990, Part IX, line 25: End services and use of facilities Expenses and use of	2,400.	1 2e	n. 7,174,439.
1 2 a b c d e 3 4	Total ex Amount Donated Prior ye Other lo Other (E Add line Subtrace Amount Investm	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Expenses and losses per audited financial statements Its included on line 1 but not on Form 990, Part IX, line 25: Its describes and use of facilities Its aradjustments Its osses Its part XIII.) Its part XIII.) Its part XIII. Its included on Form 990, Part IX, line 25, but not on line 1:	2,400.	1 2e	2,400. 7,172,039.
1 2 a b c d e 3 4 a b	Total ex Amount Donated Prior ye Other lo Other (E Add line Subtrace Amount Investm Other (E	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. xpenses and losses per audited financial statements ats included on line 1 but not on Form 990, Part IX, line 25: ad services and use of facilities ear adjustments Describe in Part XIII.) aes 2a through 2d ct line 2e from line 1 ats included on Form 990, Part IX, line 25, but not on line 1: ment expenses not included on Form 990, Part VIII, line 7b 4a 1	2,400.	1 2e	n. 7,174,439.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART II, LINE 9:

IN FEBRUARY 2001, THE FOUNDATION WAS GRANTED AN EASEMENT FOR APPROXIMATELY

120 ACRES OF THE LAND AND BUILDINGS THAT HAD PREVIOUSLY BEEN SET ASIDE FOR

THE FOUNDATION'S USE. THIS CONVEYANCE PROVIDES FOR THE USE OF THE LAND AND

BUILDINGS IN PERPETUITY, AT NO COST TO THE FOUNDATION OTHER THAN FOR

RELATED MAINTENANCE AND REPAIRS. THE FOUNDATION DOES NOT HAVE TITLE TO THE

LAND OR BUILDINGS AND, ACCORDINGLY, DOES NOT HAVE ANY RIGHTS ASSOCIATED

WITH OWNERSHIP. THE FOUNDATION MAY ONLY USE THE LAND AND BUILDINGS FOR

EQUESTRIAN PURPOSES; THE CHARACTER OF THE PROPERTY IS TO REMAIN AS IT WAS

AT THE DATE OF THE GRANT, AND ANY ALTERATIONS OR MODIFICATIONS TO THE

EXISTING LANDSCAPE MUST BE APPROVED BY THE GRANTOR. THIS CONVEYANCE IS NOT

INCLUDED AS A CONTRIBUTION OR AN ASSET IN THE FINANCIAL STATEMENTS.

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

UNITED STATES EQUESTRIAN TEAM

Employer identification number 22–1668879

FOUNDAI	ION, INC.				22-1000	0/3
Fundraising Activities. required to complete this part	Complete if the organization answett.	ered "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid individed compensated at least \$5,000 by the 	e X Solicitar f Solicitar g X Special or oral agreement with any individual art VII) or entity in connection with providuals or entities (fundraisers) pursu	tion of tion of fundra (includ	non-govern govern ising of ing of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	X Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
CRICKET HILL CONSULTING - 5		Yes	No			
PINE GROVE LANE, REXFORD, NY	CONSULTING		Х	368,421.	136,756.	231,665.
Fotal			>	368,421.	136,756.	231,665.
3 List all states in which the organization or licensing.					•	
AL, AK, AZ, AR, CA, CO, CT, I MT, NE, NV, NH, NJ, NM, NY, I						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

		e G (Form 990) 2021 FOUNDAT	STATES EQUES'			1668879 Page 2
Pa	ırt I	Fundraising Events. Complete if the of fundraising event contributions and great productions.				
		or idital along event contributions and give	(a) Event #1 TEE OFF TO TOKYO (event type)	(b) Event #2	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts	245,212.	(event type)	(total number)	245,212.
	2	Less: Contributions	194,902.			194,902.
	3	Gross income (line 1 minus line 2)	50,310.			50,310.
	4	Cash prizes				
S		Noncash prizes				
shense	6	Rent/facility costs	38,909.			38,909.
Direct Expenses	7	Food and beverages	11,401.			11,401.
Δ	ı	Entertainment Other direct expenses				
	10	Direct expense summary. Add lines 4 through	n 9 in column (d)		•	50,310.
	11	Net income summary. Subtract line 10 from li	()		_	0.
Pa	ırt I		answered "Yes" on Form	990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.	T	(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Re	1	Gross revenue				
enses	2	Cash prizes				
	3	Noncash prizes				
Direct Exp	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	' from line 1, column (d)		>	
а	ls t	er the state(s) in which the organization conducted to conduct gaming and the organization licensed to conduct gaming and the conducted to the	_	states?		Yes No
b	If "	No," explain:				

Schedule G (Form 990) 2021 132082 10-21-21

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

b If "Yes," explain:

UNITED STATES EQUESTRIAN TEAM

Sch	ledule G (Form 990) 2021 FOUNDATION, INC.	22-1	668	879	Page 3
11	Does the organization conduct gaming activities with nonmembers?			Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed				
	to administer charitable gaming?			Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:				
а	The organization's facility		13a		%
b	An outside facility		13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records	:			
	Name				
	Address				
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?			Yes	☐ No
b	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amou	nt			
	of gaming revenue retained by the third party ▶\$				
c	If "Yes," enter name and address of the third party:				
	Name ▶				
	Name P				
	Address				
16	Gaming manager information:				
	Name ►				
	Gaming manager compensation ▶ \$				
	Description of services provided				
	Director/officer Employee Independent contractor				
	Mandatory distributions:				
а	a Is the organization required under state law to make charitable distributions from the gaming proceeds to				
	retain the state gaming license?			Yes	∟ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in	the			
Da	organization's own exempt activities during the tax year \$ int IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v): a				
Pa		ınd Part	III, lin	es 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.				
פר	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAL	2556	•		
<u>5C</u>	HEDOLE G, FART I, DINE ZD, DIST OF TEN HIGHEST FAID FONDRAL,	CARC	•		
(I) NAME OF FUNDRAISER: CRICKET HILL CONSULTING				
•					
<u>(I</u>) ADDRESS OF FUNDRAISER: 5 PINE GROVE LANE, REXFORD, NY 12:	148			

UNITED STATES EQUESTRIAN TEAM

Schedule G	(Form 990)	FOUNDATION,	INC.	22-1668879	Page 4
Part IV	(Form 990) Supplemental Infor	mation (continued)			
		,			
					

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information. UNITED STATES EQUESTRIAN TEAM

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

FOUNDATIO	N, INC.						22-1668879
Part I General Information on Grants a	and Assistance						
1 Does the organization maintain records	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	stance, and the selection	
criteria used to award the grants or assi	stance?						X Yes No
2 Describe in Part IV the organization's pr	ocedures for monito	oring the use of grant	funds in the United	States.			
Part II Grants and Other Assistance to recipient that received more than					anization answered "Y	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
US EQUESTRIAN FEDERATION, INC.							
4047 IRON WORKS PARKWAY							
LEXINGTON, KY 40511	56-2350714		4,000,000.	0.			EQUESTRIAN GRANTS
2 Enter total number of section 501(c)(3) a	and government are	anizations listed in th	o lino 1 tablo				<u> </u>
3 Enter total number of section 30 f(c)(3) a			e iii le T table				<u> </u>
LHA For Paperwork Reduction Act Notice							Schedule I (Form 990) 2021

Schedule I (Form 990) 2021 FOUNDATION, IN	C.				22-1668879	Page
Part III Grants and Other Assistance to Domestic Individual Part III can be duplicated if additional space is needed.		e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash as	sistance
KAREN STIVES EVENTING GRANTS	5	95,877.	0.			
JACQUELINE MARS DEVELOPING RIDER GRANT	2	53,000.	0.			
CONNAUGHT AWARD	2	48,007.	0.			
AMANDA PIRIE-WARRINGTON RIDER GRANT	1	5,000.	0.			
Part IV Supplemental Information. Provide the information re	equired in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.		
PART I, LINE 2:						
UNITED STATES EQUESTRIAN TEAM FOUR	NDATION, I	NC. BOARD	MEMBERS, W	HO ARE ALSO		
ON SEVERAL OF THE UNITED STATES EQ	QUESTRIAN	FEDERATION	N FINANCIAL	COMMITTEES,		
MONITOR THE USE OF GRANT FUNDS VIZ	A A YEAR-E	ND REPORT	AS WELL AS	MONITOR THE		
OUTSIDE ORGANIZATION'S BUDGETS AND	EXPENSE	RECEIPTS.	ADDITIONAL	ANALYSIS		
INCLUDES COMPARING ACTUAL TO ESTIM	MATED AMOU	INTS.				

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

► Go to www.irs.gov/Form990 for instructions and the latest information.

UNITED STATES EQUESTRIAN TEAM

FOUNDATION, INC.

Employer identification number 22-1668879

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
_	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
-	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		<u>X</u>
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		X
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
-	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	Ť		
•	Regulations section 53 /458-6/c/2	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	other deferred benefits (B)(i)-(D) i			in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) BONNIE B. JENKINS	(i)	235,346.	80,000.	0.	13,000.	45,048.	373,394.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MARK P. PIWOWAR	(i)	179,240.	40,000.	0.	13,000.	45,048.	277,288.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
-	(ii)							
	(i)							
-	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 3:
A COMPENSATION COMMITTEE CONSISTING OF THE OFFICERS AND THE EXECUTIVE
COMMITTEE REVIEWS THE PERFORMANCE OF THE EXECUTIVE DIRECTOR, OFFICERS AND
KEY EMPLOYEES DURING THE YEAR AND BASE THE COMPENSATION INCREASE ON THEIR
PERFORMANCE.
PART I, LINE 7:
AT EACH YEAR-END, AN ANNUAL PERFORMANCE REVIEW IS PERFORMED. THE BOARD, IN
CONJUNCTION WITH THE COMPENSATION COMMITTEE, SHALL CONSIDER PAYING
DISCRETIONARY PERFORMANCE BONUSES.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.

Employer identification number 22-1668879

Pai	t I Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu		•	s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	18	605,407.	COMPARABLE	SALE	ES	
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other ()							
27	Other ()							
28	Other (L						
29	Number of Forms 8283 received by the organization of the state of the							
	for which the organization completed Form 82	83, Part V, L	onee Acknowleag	ement 29			V	Na
20-	Diving the year did the examination receive by	. contributio	n any nyanasty van	arted in Dort Llines 1 through	h 00 that it		Yes	No
30a	During the year, did the organization receive by							
	must hold for at least three years from the date					200		Х
L	exempt purposes for the entire holding period?	<i>(</i>				30a		$\overline{}$
	If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance p	nolicy that ro	auires the review	of any nonetandard contribut	ions?	24	х	
31					ions?	31	Δ.	
o∠d	Does the organization hire or use third parties contributions?		_			32a		Х
h	If "Yes," describe in Part II.					3Za		-22
33	If the organization didn't report an amount in c	olumn (c) for	a type of property	for which column (a) is chec	rked			
55	describe in Part II.	o.u.i.ii (c) 101	a type of property	TION WITHOUT COMMITTE (a) IS CITED	ncu,			
	acound III I all II.							

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Part	is	report	ting in P	art I, colu addition	mn (b), the num	vide the int ober of cor	formation tribution	n requirens, the n	ed by P umber	Part I, line of items	es 30b, 32b, received, o	and 30 r a com	3, and who	ether the of both. A	organization Iso complete
SCH	EDULE	: м,	, PAF	RT I,	CO	LUMN	(B):									
THE	AMOU	NT	REPO	RTED	RE	PRESE	NTS T	HE N	UMBE	R OI	F CON	TRIBUT	TION	s.		
SCH	EDULE	М,	LIN	IE 33	:											
THE	FOUN	DA'I	NOI	USES	A	THIRD	PART	Y BR	OKER	то	SELL	GIFTE	ED S	ECURI	TIES	•

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. 2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.

Employer identification number 22-1668879

FORM 990, PART III, LINE 4A THE VISION TO PROMOTE INTERNATIONAL RELATIONSHIPS, GOODWILL AND BETTER UNDERSTANDING OF THE UNITED STATES THROUGH COMPETITION OF EQUESTRIAN TEAMS AND INDIVIDUALS OF THE UNITED STATES WITH SIMILAR TEAMS AND INDIVIDUALS FROM OTHER NATIONS IN THE OLYMPIC GAMES, PARALYMPIC GAMES PAN AMERICAN GAMES, WORLD CHAMPIONSHIPS AND OTHER INTERNATIONAL EQUESTRIAN COMPETITIONS WHILE FOSTERING THE HIGHEST IDEALS OF HORSEMANSHIP AND THE WELFARE OF THE HORSE. THE MISSION THE USET FOUNDATION SUPPORTS THE COMPETITION, TRAINING, COACHING, TRAVEL AND EDUCATIONAL NEEDS OF AMERICA'S ELITE AND DEVELOPING INTERNATIONAL HIGH PERFORMANCE HORSES AND ATHLETES IN PARTNERSHIP WITH US EQUESTRIAN. THE GOALS SUPPORTING ATHLETES PROMOTING INTERNATIONAL EXCELLENCE BUILDING FOR THE FUTURE YEAR IN REVIEW THE USET FOUNDATION PROVIDED GRANTS IN SUPPORT OF US EQUESTRIAN HIGH PERFORMANCE PROGRAMS TOTALING \$4,201,884, DURING THE FISCAL YEAR ENDING DECEMBER 31, 2021.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021 Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 DRESSAGE TEAM SILVER TOKYO 2020 OLYMPIC GAMES, JPN - ADRIENNE LYLE AND SALVINO OWNER: BETSY JULIANO LLC - SABINE SCHUT-KERY AND SANCEO OWNER: ALICE WOMBLE - STEFFEN PETERS AND SUPPENKASPER OWNER: FOUR WINDS FARM - TRAVELING RESERVE: NICK WAGMAN AND DON JOHN OWNER: BEVERLY GEPFER TEAM SILVER CDIO3* WELLINGTON NATIONS CUP, WELLINGTON, USA - ADRIENNE LYLE AND HARMONY'S DUVAL OWNER: DUVAL PARTNERS - BENJAMIN EBELING AND ILLUSTER VAN DE KAMPERT OWNERS: AMY EBELING AND SASHA CUTTER - JENNIFER WILLIAMS AND MILLIONE OWNER: MILLIONE PARTNERS LLC - KATHERINE BATESON CHANDLER AND ALCAZAR OWNER: JANE FORBES CLARK TEAM SILVER FEI NATIONS CUP CDIO-U25, WELLINGTON, USA - CODI HARRISON AND KATHOLT'S BOSSCO OWNER: CODI HARRISON - HOPE COOPER AND HOT CHOCOLATE W OWNER: MARY MANSFIELD - ROSEMARY JULIAN-SIMOES AND RANKRADO OWNER: RANKRADO LLC TEAM BRONZE HAGEN CDIO-Y "FUTURE CHAMPIONS" NATIONS CUP, HAGEN, GER CHRISTIAN SIMONSON AND ZEABALL DIAWIND OWNER: CHRISTINA MORGAN - KATHERINE MATHEWS AND SOLIRE OWNER: PERIDOT EQUESTRIAN LLC - MELANIE DOUGHTY AND FASCINATA OWNER: MELANIE DOUGHTY TEAM 4TH PLACE CDIO5*, AACHEN, GER - ANNA BUFFINI AND FRH DAVINIA LA DOUCE OWNER: ANNA BUFFINI - BENJAMIN EBELING AND ILLUSTER VAN DE KAMPERT OWNERS: AMY EBELING AND SASHA CUTTER - CHARLOTTE JORST AND KASTEL'S NINTENDO OWNER: KASTEL DENMARK

- JENNIFER WILLIAMS AND MILLIONE OWNER: MILLIONE PARTNERS, LLC
- U.S. DRESSAGE FESTIVAL OF CHAMPIONS, WAYNE, USA

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 MARKEL/USEF YOUNG HORSE CHAMPIONSHIPS FOUR-YEAR OLD: - CHAMPION: KATRYNA EVANS AND FONTENAY OWNER: CESAR PARRA - RESERVE CHAMPION: ALICE TARJAN AND IERLAND'S EDEN OWNER: ALICE TARJAN MARKEL/USEF YOUNG HORSE CHAMPIONSHIPS FIVE-YEAR OLD: - CHAMPION: MARCUS ORLOB AND GLORY DAY OWNER: ALICE TARJAN - RESERVE CHAMPION: HOPE BEERLING AND VIANNE OWNER: KIMBERLY BUTENHOFF MARKEL/USEF YOUNG HORSE CHAMPIONSHIPS SIX-YEAR-OLD: - CHAMPION: MADELEINE BENDFELDT AND SONATA MF OWNER: NEXT LEVEL PERFORMANCE CENTER - RESERVE CHAMPION: DAVID BLAKE AND DELILAH OWNER: DAVID BLAKE MARKEL/USEF DEVELOPING HORSE DRESSAGE NATIONAL CHAMPIONSHIPS, DEV. HORSE PRIX ST. GEORGES: - CHAMPION: EMILY MILES AND DAILY SHOW OWNER: LESLIE WATERMAN - RESERVE CHAMPION: KRISTINA HARRISON AND I FELIX OWNER: JOCELYN TOWNE MARKEL/USEF DEVELOPING HORSE DRESSAGE NATIONAL CHAMPIONSHIPS, DEVELOPING HORSE GRAND PRIX: - CHAMPION: ALICE TARJAN AND SERENADE MF OWNER: ALICE TARJAN - RESERVE CHAMPION: ALICE TARJAN AND HARVEST OWNER: ALICE TARJAN ADEQUAN/USEF JUNIOR DRESSAGE NATIONAL CHAMPIONSHIP: - CHAMPION: KAT FUQUA AND DREAMGIRL OWNER: KAT FUQUA - RESERVE CHAMPION: LEXIE KMENT AND MONTAGNY VON DER HEIDE OWNER: LAUREEN VAN NORMAN HORSEWARE IRELAND/USEF YOUNG RIDER DRESSAGE NATIONAL CHAMPIONSHIP: - CHAMPION: CHRISTIAN SIMONSON AND ZEABALL DIAWIND OWNER: CHRISTINA

MORGAN

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 - RESERVE CHAMPION: MACKENZIE PEER AND ANSGAR OWNER: MACKENZIE PEER USEF CHILDREN DRESSAGE NATIONAL CHAMPIONSHIP: - CHAMPION: TESSA GEVEN AND SIR FREDERICO OWNER: CARDEN BURDETTE - RESERVE CHAMPION: SIENNA ROWE AND D'AGOSTINO OWNER: CHRISTIAN GARWEG USEF DRESSAGE SEAT MEDAL FINALS, 13 AND UNDER: - CHAMPION: OLIVIA MARTZ AND NORRA OWNER: OLIVIA MARTZ - RESERVE CHAMPION: VIRGINIA WOODCOCK AND THE SAFARI PARTY OWNER: VIRGINIA WOODCOCK USEF DRESSAGE SEAT MEDAL FINALS, 14-18: - CHAMPION: KASEY DENNY AND HEMINGWAY KW OWNER: AMY DENNY - RESERVE CHAMPION: TRINITY SCHATZEL AND SPRKY DE LUXE OWNER: TRINITY SCHATZEL USEF PONY RIDER DRESSAGE NATIONAL CHAMPIONSHIP: - CHAMPION: TESSA GEVEN AND TULLYMOR'S HOUDINI OWNER: TESSA GEVEN - RESERVE CHAMPION: MAREN ELISE FOUCHE-HANSON AND IN MY FEELINGS OWNER: MAREN ELISEFOUCHE USEF INTERMEDIAIRE I NATIONAL CHAMPIONSHIP: -CHAMPION: DAWN WHITE-O'CONNOR AND HUDSON M OWNER: FOUR WINDS FARM -RESERVE CHAMPION: LINDSEY HOLLEGER AND MW AVE MARIA OWNER: JENNIFER USEF GRAND PRIX NATIONALCHAMPIONSHP -CHAMPION: ALICE TARJAN AND CANDESCENT OWNER: ALICE TARJAN -RESERVE CHAMPION: ALICE TARJAN AND DONATELLA M OWNER: ALICE ADEQUAN/USEF YOUNG ADULT BRENTINA CUP NATIONAL CHAMPIONSHIP -CHAMPION: CHASE SHIPKA AND GLADSTONE ZEE OWNER: CHASE -RESERVE CHAMPION: MCKAYLA HOHMANN AND NUMBERTO OWNER: ELISABETH

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 DRIVING FEI PARA DRIVING WORLD CHAMPIONSHIP SINGLE HORSE, SCHILDAU, GER -1ST PLACE, TRACY BOWMAN WITH ALBRECHT'S HOEVE'S LARS OWNER: TRACY - FEI DRIVING WORLD CHAMPIONSHIPS PAIRS, KRONENBERG, NED TEAM 8TH -JACOB ARNOLD WITH KENJI V, KIAN, PLUTO REVANS OWNER: STEVE -PAUL MAYE WITH HARMONY'S DOMONIC, HARMONY'S JAVA, HARMONY'S ZIEZO OWNER: HARMONY FO -JAMES MILLER WITH AGUSSTO'S ARMOEI, FLAVIAN, GENTLEMAN OWNERS: JAMES MILLER AND MISDEE - GARDEN STATE CDE, ALLENTOWN, USA ADVANCED SINGLE HORSE -1ST PLACE, TAYLOR BRADISH WITH KATYDID DUCHESS OWNER: JENNIFER MATHESON -2ND PLACE, CARRIE OSTROWSKI WITH GELLERDUHT OWNER: CARRIE OSTROWSKI -3RD PLACE, DONNA CROOKSTON WITH VIKTOR OWNER: DONNA CROOKSTON -4TH PLACE, G. WILSON GROVES WITH ELTON OWNER: CARRIE MAYNARD ADVANCED FOUR-IN-HAND HORSE -1ST PLACE, CHESTER WEBER WITH AMADEUS, FIRST EDITION, IDEAAL, JULIUS V, AND RENO OWNER: CHESTER -2ND PLACE, JAMES FAIRCLOUGH WITH BENTO V, CITENS, DAPPER, AND TIBOR OWNER: JAMES FAIR KENTUCKY CLASSIC AT HILLCROFT FARM, PARIS, KY, USA ADVANCED PAIR HORSE -1ST PLACE, JACOB ARNOLD WITH ENDORRO, PLUTO REVANS, AND KENJI V

OWNER: STEVE

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 -2ND PLACE, JAMES MILLER WITH GENTLEMAN, AGUSSTO'S ARMOEI, AND CORLEONE BV OWNERS: JAMES -3RD PLACE, PAUL MAYE WITH HARMONY'S DOMONIC, HARMONY'S JAVA, AND HARMONY'S ZIEZO OWNER: HARMONY AMATEUR SPORTS FOUNDATION -4TH PLACE, ROBERT BURROWS WITH GUY AND NAHLA OWNER: ROBERT BURROWS KATYDID CDE, MILL SPRINGS, USA ADVANCED SINGLE PONY -1ST PLACE, BARBARA CHAPMAN WITH MADURO OWNER: DARLENE DALY -2ND PLACE, JENNIFER KEELER WITH ZEPPO OWNER: JENNIFER -3RD PLACE, DANA DIEMER WITH CLARWOOD MACK THE KNIFE OWNER: DANA -4TH PLACE, ANNA KOOPMAN WITH CHANDLER CREEK ECLIPSE OWNER: ANNA -5TH PLACE, HILARY MROZ-BLYTHE WITH BIJOU OWNER: HILARY MROZ-BLYTHE -6TH PLACE, DENISE HINDER WITH ALAMO'S RUBY RED OWNER: DENISE ADVANCED PAIR PONY -1ST PLACE, JACOB ARNOLD WITH FLEURAMO'S STIJN, ZOHAN, AND DOMINIC OWNER: ELEANOR MENEF INTERMEDIATE SINGLE HORSE -1ST PLACE, MARIANNA PADGETT WITH BRAVO OWNER: MARIANNA -2ND PLACE, SARAH REITZ WITH AWESOME GEORGE OWNER: SARAH REITZ INTERMEDIATE SINGLE PONY -1ST PLACE, RILEY WILTISON WITH WILLOW'S ASLAN OWNER: RILEY -2ND PLACE, ALICE BAUGHMAN WITH CAPTAIN JACK SPARROW OWNER: JANELLE -3RD PLACE, PATTI ROZENSKY WITH LLF LUCENT OWNER: PATTI ROZENSKY -4TH PLACE, DENICE KLINGER WITH IRONWOOD XANDER OWNER: DENICE

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 INTERMEDIATE PAIR PONY -1ST PLACE, YVETTE HARRIS WITH MORWEL AMBER AND SUKI OWNER: YVETTE GRAND OAKS CDE, WEIRSDALE, USA PRELIMINARY SINGLE HORSE -1ST PLACE, RAYMOND HELMUTH WITH FINN OWNER: RAYMOND HELMUTH -2ND PLACE, BOB VANCE WITH BUCKEYE OWNER: BOB VANCE -3RD PLACE, MICHELE JOHNSON WITH GOLDEN SUNSET OWNER: MICHELE **JOHNSON** -4TH PLACE, TIM NOVAK WITH SURPRISE PACKAGE OWNER: TIM -5TH PLACE, ALLISON STROUD WITH ISTVAN E Z OWNER:ALLISON STROUD PRELIMINARY SINGLE PONY -1ST PLACE, BARBARA SIMS WITH ERRESISTIBLE OWNER: BARBARA -2ND PLACE, JACQUELINE KANE WITH PRAIRIE SONG FLETCHER OWNER: JACQUELINE KANE -3RD PLACE, DENISE LOEWE WITH GOGO PRINCE OWNER: DENISE LOEWE -4TH PLACE, KAREN CHERRY WITH SIR NOBLE OWNER: KAREN CHERRY FORM 990, PART III, LINE 4A (CONTINUED) GRAND OAKS CDE, WEIRSDALE, USA (CONT) PRELIMINARY PAIR PONY -1ST PLACE, PHILLIP ODDEN WITH ODDEN'S KAROLINE AND ODDEN'S PETRA OWNER: PHILLIP ODDEN -2ND PLACE, RILEY WILTISON WITH FIDDLEMAKER'S BOTTLE ROCKET, LIZWELL GAMBLING QUEEN AND SINGLETREE POKER ALICE OWNER: RILEY WILTISON COMBINED DRIVING ELITE LIST INCLUDED SIX ELITE ATHLETES. THE DEVELOPING ATHLETE PROGRAM FOR COMBINED DRIVING INCLUDED 28

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 PARTICIPANTS, OFFERING SEVEN CLINICS AND REMOTE EDUCATIONAL / TRAINING OPPORTUNITIES. SHOW JUMPING TEAM SILVER TOKYO 2020 OLYMPIC GAMES, JPN -LAURA KRAUT AND BALOUTINUE OWNER: ST. BRIDES FARM -JESSICA SPRINGSTEEN AND DON JUAN VAN DE DONKHOEVE OWNER: STONE HILL FARM -MCLAIN WARD AND CONTAGIOUS OWNER: BEECHWOOD STABLES LLC TEAM 1ST CSIO5* NATIONS CUP, AACHEN, GER -LUCY DESLAURIERS AND HESTER OWNER: LISA DESLAURIERS -LAURA KRAUT AND BALOUTINUE OWNER: ST. BRIDE'S FARM -JESSICA SPRINGSTEEN AND DON JUAN VAN DE DONKHOEVE OWNER: STONE HILL FARM -BRIAN MOGGRE AND BALOU DU REVENTON OWNER: ANN THOMPSON TEAM 1ST CSIO4* NATIONS CUP, WELLINGTON, USA -JESSICA SPRINGSTEEN AND DON JUAN VAN DE DONKHOEVE OWNER: STONE HILL FARM -BRIAN MOGGRE AND BALOU DU REVENTON OWNER: ANN THOMPSON -LILLIE KEENAN AND FASTHER OWNER: CHANSONETTE FARM LLC -BLISS HEERS AND ANTIDOTE DE MARS OWNER: BRIDGESIDE FARMS LLC TEAM 1ST CSIOJ NATIONS CUP FINAL, KRONENBERG, NED -VIRGINA BONNIE AND EFODEA OWNER: NINA BONNIE -ANSGAR HOLTGERS, JR. AND ELINA OWNER: GUT EINHAUS, LLC -CAROLINE MAWHINNEY AND STELLA LEVISTA OWNER: CAROLINE MAWHINNEY -ZAYNA RIZVI AND EXCELLENT OWNER: PEACOCK RIDGE FARM LLC

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Name of the organization UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.	Employer identification number 22-1668879
- TEAM 2ND CSIO5* NATIONS CUP, SPRUCE MEADOWS, CAN	
-BLISS HEERS AND ANTIDOTE DE MARS OWNER: BRIDGESIDE I	FARMS LLC
-NATALIE DEAN AND CHANCE STE HERMELLE OWNER: MARIGOLI	SPORTHORSES
LLC	
-MCLAIN WARD AND HH AZUR OWNERS: MCLAIN WARD AND DOUB	BLE H FARM
-ALEX GRANATO AND CARLCHEN W OWNER: THE BRIGHT LIGHTS	G GROUP
- TEAM 5TH CSIO5* NATIONS CUP FINAL, BARCELONA, ESP	
-LILLIE KEENAN AND SKYHORSE OWNER: CHANSONETTE FARM I	LLC
-LAURA KRAUT AND BALOUTINUE OWNER: ST. BRIDE'S FARM	
-SCHUYLER RILEY AND ROBIN DE PONTHUAL OWNER: KATHERIN	NE GALLAGHER
-SPENCER SMITH AND QUIBELLE OWNER: GOTHAM ENTERPRIZES	5 LLC
- TEAM 5TH CSIO5* NATIONS CUP, ROME, ITA	
-KENT FARRINGTON AND GAZELLE OWNERS: ROBIN CLEARY PAR	RSKY AND KENT
FARRINGTON	
-LAURA KRAUT AND BALOUTINUE OWNER: ST. BRIDE'S FARM	
-JESSICA SPRINGSTEEN AND DON JUAN VAN DE DONKHOEVE OV	NNER: STONE
HILL FARM	
-MCLAIN WARD AND CONTAGIOUS OWNER: BEECHWOOD STABLES	LLC
- TEAM 6TH CSIOY NATIONS CUP FINAL, KRONENBERG, NED	
-TALI DEJONG AND HEAVENLY STAR OWNER: TALI DEJONG	
-RILEY DELBECQ AND JULESRAIMUS DE BARISY OWNER: RILEY	/ DELBECQ
-MIMI GOCHMAN AND CELINA BH OWNER: GOCHMAN SPORT HORS	SE LLC
-CAELINN LEAHY AND COLDPLAY 31 OWNER: STEVE SCHAEFER	
- TEAM 7TH CSIO5* NATIONS CUP, SOPOT, POL	
-LUCY DESLAURIERS AND HESTER OWNER: LISA DESLAURIERS	
-BLISS HEERS AND ANTIDOTE DE MARS OWNER: BRIDGESIDE E	FARMS LLC
-BRIAN MOGGRE AND BALOU DU REVENTON OWNER: ANN THOMPS	SON
-ADRIENNE STERNLICHT AND BENNY'S LEGACY OWNER: STARL	GHT FARMS 1
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Schedule O (Form 990) 2021 Page 2 Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** 22-1668879 FOUNDATION, INC. LLCTEAM 7TH CSIO5* NATIONS CUP, ROTTERDAM, NED -LUCY DESLAURIERS AND HESTER OWNER: LISA DESLAURIERS -BEEZIE MADDEN AND GARANT OWNER: ABIGAIL WEXNER -ADRIENNE STERNLICHT AND BENNY'S LEGACY OWNER: STARLIGHT FARMS 1 LLC-MCLAIN WARD AND CONTAGIOUS OWNER: BEECHWOOD STABLES LLC - TEAM 8TH CSIO3*, VILAMOURA, PRT -CARLY ANTHONY AND JET BLUE OWNER: PORTFOLIO HORSES LLC -MARIA COSTA AND PRESENCE OWNER: RAVELLO FARMS LLC -OLIVIA CHOWDRY AND BALKANA DU TILLARD OWNER: ATLAS EQUINE HOLDINGS LLC -HILARY MCNERNEY AND LOVELIGHT OWNER: HILARY MCNERNEY ENDURANCE - CEI3* TEST EVENT FOR THE 2022 WORLD CHAMPIONSHIP, VERONA, ITA -1ST PLACE, JEREMY REYNOLDS AND TREASURED MOMENTS OWNER: HEATHER REYNOLDS WORLD CHAMPIONSHIP FOR JUNIORS AND YOUNG RIDERS, ERMELO, NED TEAM 5TH -ALEX SHAMPOE AND PROMISSIN GOLD OWNER: VALERIE KANAVY

-ALEX SHAMPOE AND PROMISSIN GOLD OWNER: VALERIE KANAVY

-CHARLY DUGAN AND SOUTHERN JUSTICE OWNERS: SALLY JELLISON AND

DESSIA MILLER

-MEGHAN WERT AND DUDE FREE GOLD OWNER: VALERIE KANAVY

- CEI3*, EHRHARDT, USA

REYNOLDS

Schedule O (Form 990) 2021

-1ST PLACE, JEREMY REYNOLDS AND TREASURED MOMENTS OWNER: HEATHER

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 -2ND PLACE, KELSEY RUSSELL AND PROMISSIN GOLD OWNER: VALERIE KANAVY - CEI3*, WILLISTON, USA -2ND PLACE, MEG SLEEPER AND SYROCCO MADRIGAL OWNER: MEG SLEEPER - CEI3*, SOCORRO, USA -1ST PLACE, JESSICA DICAMILLO AND JUST BELIEVE OWNER: JESSICA DICAMILLO - CEI3*, SOCORRO, USA -1ST PLACE, JESSICA DICAMILLO AND RGS ROLLO ZE MONARCH OWNER: JESSICA DICAMILLO -2ND PLACE, KAREN BINNS-DICAMILLO AND RGS AZRAK BANDOS OWNER: KAREN BINNS-DICAMILLO - CEI3*, EHRHARDT, USA -1ST PLACE, HEATHER DAVIS AND SHYROCCO RIMBAUD OWNER: HEATHER DAVIS -2ND PLACE, MEG SLEEPER AND SYROCCO MADRIGAL OWNER: MEG SLEEPER -4TH PLACE, CHERYL VAN DEUSEN AND EBS REGAL MAJJAAN OWNER: CHERYL VAN DEUSEN - CEI3*, TRUTH OR CONSEQUENCES, USA -1ST PLACE, JESSICA DICAMILLO AND JUST BELIEVE OWNER: JESSICA DICAMILLO - CEI3*, TRUTH OR CONSEQUENCES, USA -1ST PLACE, JESSICA DICAMILLO AND I REMEMBER SEPTEMBER OWNER: JESSICA DICAMILLO - CEI3*, TRUTH OR CONSEQUENCES, USA -1ST PLACE, KAREN BINNS-DICAMILLO AND RGS RAGNAR ZE MONARCH OWNER: KAREN BINNS-DICAMILLO -2ND PLACE, JESSICA DICAMILLO AND RGS ROLLO ZE MONARCH OWNER:

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 JESSICA DICAMILLO - CEI3*, SHAMONG, USA -1ST PLACE, HEATHER DAVIS AND SHYROCCO RIMBAUD OWNER: HEATHER DAVIS -2ND PLACE, MEG SLEEPER AND SYROCCO MADRIGAL OWNER: MEG SLEEPER - CEI3*, DUNNELLON, USA -1ST PLACE, HOLLY CORCORAN AND POETE OWNER: HOLLY CORCORAN -2ND PLACE, CHERYL VAN DEUSEN AND NAZEEFS FLASHY ROSE OWNER: CHERYL VAN DEUSEN -3RD PLACE, MEG SLEEPER AND SYROCCO MADRIGAL OWNER: MEG SLEEPER VAULTING - WORLD CHAMPIONSHIPS FOR JUNIORS, LE MANS, FRA SILVER SQUAD -AUGUSTA ROSE LEWIS, BRYLEIGH THORNTON, EMMA MILITO, GIANA MASSARO, MELANIE FORD, RHIANON HAMPTON AND LUNGER, JAQUELINE LUX WITH GOLDJUNGE OWNER: JAQUELINE LUX PAS DE DEUX -6TH PLACE, DANICA RINARD AND PERSEPHONE BROWN WITH LIGHTENING JACK 12 OWNER: THOROE THORDIES - WORLD CHAMPIONSHIPS FOR SENIORS, BUDAPEST, HUN BRONZE SOUAD -DANIEL JANES, EMI YANG, EMILY ROSE, GEOFFREY WOOLSON, HALEY SMITH, HANNAH WILDERMUTH AND LUNGER, CAROLYN BLAND WITH DIVA 506 OWNER: PACIFIC COAST VAULTING

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 CLUB WORLD CHAMPIONSHIPS FOR SENIORS, BUDAPEST, HUN BRONZE PAS DE DEUX -DANIEL JANES AND HALEY SMITH WITH LUNGER, CAROLYN BLAND AND DIVA 506 OWNER: PACIFIC COAST VAULTING CLUB -7TH PLACE CALLE DAVIS AND TODD GRIFFITHS WITH CONDOR OWNER: ZEMSKY HREBCINEC TLUMACOV - WORLD CHAMPIONSHIPS FOR SENIORS, BUDAPEST, HUN 4TH PLACE NATIONS CUP TEAM -KIMBERLY PALMER WITH GOLDEN WONDER K OWNERS: M. DE VRIES AND C.P. DE VRIES-SNEEKES -KALYN NOAH WITH RAYO DE LA LUZ OWNER: KURT BISCHOFSBERGER -DANIEL JANES, EMI YANG, EMILY ROSE, GEOFFREY WOOLSON, HALEY SMITH, AND HANNAH WILDERMUTH WITH DIVA 506 OWNER: PACIFIC COAST VAULTING CLUB - CVI3* FOSSALTADI, PORTOGRUARO, ITA INDIVIDUAL WOMEN -1ST PLACE, KIMBERLY PALMER WITH GOLDEN WONDER K OWNERS: M. DE VRIES AND C.P. DE VRIES-SNEEKES - CVI3*, LE MANS, FRA INDIVIDUAL WOMEN -9TH PLACE TESSA DIVITA WITH KLINTHOLMS RAMSTEIN OWNER: JULIE FOG-MOLLER INDIVIDUAL MEN -9TH PLACE GEOFFREY WOOLSON WITH CHRISTMAS PS Z OWNER: NIENKE DE WOLFF - CVI3*, LOVELAND, USA

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 INDIVIDUAL WOMEN -1ST PLACE, EMILY ROSE WITH GARTH OWNER: MILE HIGH VAULTERS -2ND PLACE, ANA SCHULT WITH DECKER MEC OWNER: ANJA LANGE -3RD PLACE, DUSTI HAUSMAN WITH KILLIAN OWNER: ANDREA SELCH FORM 990, PART III, LINE 4A (CONTINUED) EVENTING - LAND ROVER/USEF CCI5*-L EVENTING NATIONAL CHAMPIONSHIP PRESENTED BY MARS EQUESTRIAN, LEXINGTON, USA -1ST PLACE, BOYD MARTIN AND ON CUE OWNERS: BOYD MARTIN AND CHRISTINE, THOMAS AND TOMMIE TURNER -2ND PLACE: PHILLIP DUTTON AND Z OWNERS: TOM TIERNEY, SIMON ROOSEVELT, SUZANNE LACY, ANNIE JONES AND CAROLINE MORAN -3RD PLACE: TAMIE SMITH AND MAI BAUM OWNERS: ALEXANDRA AHEARN, ELLEN AHEARN AND ERIC MARKELL - MARYLAND CCI5*-L , FAIR HILL, USA -1ST PLACE, BOYD MARTIN AND ON CUE OWNERS: BOYD MARTIN AND CHRISTINE, THOMAS & TOMMY TURNER -2ND PLACE, DOUG PAYNE AND QUANTUM LEAP OWNERS: DOUG PAYNE AND SUSAN DRILLOCK -3RD PLACE, LIZ HALLIDAY-SHARP AND COOLEY QUICKSILVER OWNERS: THE MONSTER PARTNERSHIP USEF CCI2*-L EVENTING NATIONAL CHAMPIONSHIP, LEXINGTON, VA, USA -1ST PLACE, CAROLINE MARTIN AND GALWAYBAY BLAKE OWNERS: CAROLINE AND SHERRIE MARTIN -2ND PLACE, CAROLINE MARTIN AND HSH DID IT ANYWAY OWNERS: CAROLINE

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 AND SHERRIE MARTIN -3RD PLACE, BOYD MARTIN AND MYSTIC FAIR OWNER: ANNE HENNESSEY - USEF CCI3*-L EVENTING NATIONAL CHAMPIONSHIP, ELKTON, USA -1ST PLACE, KURT MARTIN AND D.A. LIFETIME OWNER: DEBBIE ADAMS -2ND PLACE, HANNAH SUE BURNETT AND CARSONSTOWN OWNER: CHRISTA B. SCHMIDT -3RD PLACE, MEG PELLEGRINI AND RF ELOQUENCE OWNER: MEG PELLEGRINI DUTTA CORP./USEF CCI4*-L EVENTING NATIONAL CHAMPIONSHIP, MILL SPRING, USA -1ST PLACE, WOODS BAUGHMAN AND C'EST LA VIE 135 OWNERS: KIM AND JAY BAUGHMAN -2ND PLACE, SHARON WHITE AND CLAUS 63 OWNER: SHARON WHITE -3RD PLACE, WILL COLEMAN AND CHIN TONIC HS OWNERS: VICKY CASTEGREN AND HYPERION STUD TEAM SILVER CCIO4*-NC-L, BOEKELO, NED -SYDNEY ELLIOTT AND QC DIAMANTAIRE OWNER: CAROL STEPHENS -TAMIE SMITH AND DANITO OWNER: BY RUTH BLEY -JENNIE BRANNIGAN AND FE LIFESTYLE OWNERS: NINA AND TIM GARDNER -MATTHEW FLYNN AND WIZZERD OWNERS: MERRY GO ROUND FARM, KATHLEEN FLYNN AND A. PATRICK FLYNN - TEAM SILVER CCIO4*-S, AACHEN, GER -WILL COLEMAN AND OFF THE RECORD OWNER: OFF THE RECORD SYNDICATE -TAMIE SMITH AND MAI BAUM OWNERS: ELLEN AHEARN, ALEXANDRA AHEARN AND ERIC MARKELL -ARIEL GRALD AND LEAMORE MASTER PLAN OWNER: ANNE W. ELDRIDGE -SYDNEY ELLIOTT AND QC DIAMANTAIRE OWNER: CAROL STEPHENS INDIVIDUAL -1ST PLACE, WILL COLEMAN AND OFF THE RECORD OWNER: OFF THE RECORD

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 SYNDICATE ADEQUAN/USEF EVENTING YOUTH TEAM CHALLENGE WEST COAST FINAL, TEMECULA, USA CCI3*-L INDIVIDUAL -1ST PLACE, AUDREY SANBORN AND OBOS QUALITY TIME OWNER: AUDREY SANBORN -2ND PLACE, MADISON TEMKIN AND MVP MADBUM OWNER: MADISON TEMKIN CCI2*-L INDIVIDUAL -1ST PLACE, HARPER CLICK AND RUBIA OWNER: AMY CLICK -2ND PLACE, ABIGAIL COCHRAN AND MIXOLOGEIGH OWNER: HOPE COCHRAN -3RD PLACE, PIP HAYES AND SO COOL OWNER: DAWN WILDER TEAM GOLD YTC TEAM A -HARPER CLICK AND RUBIA OWNER: AMY CLICK -MAESON MESSMER AND GAMBLIN ON JACK OWNER: MAESON MESSMER -ELAINA THOMPSON AND SURELOCK OWNER: ELAINA THOMPSON ADEQUAN/USEF EVENTING YOUTH TEAM CHALLENGE EAST COAST FINAL, TRYON, USA CCI3*-L INDIVIDUAL -1ST PLACE, BENJAMIN NOONAN AND KEEP KITTY OWNER: BENJAMIN NOONAN -2ND PLACE, ALEXANDRA BAUGH AND MHS FERNHILL FINALE OWNER: ALTORAC FARM-3RD PLACE, ALEXANDRA BAUGH AND I SPYE OWNER: ALEXANDRA BAUGH TEAM GOLD CCI3*-L AREA 2/3/8 -ALEXANDRA BAUGH AND MHS FERNHILL FINALE OWNER: ALTORAC FARM -ELIZABETH BORTUZZO AND BELONGS TO TEUFER OWNER: MADISON STANCIL -BENJAMIN NOONAN AND KEEP KITTY OWNER: BENJAMIN NOONAN -SARAH BOWMAN AND ALTUS LOUVO OWNER: SARAH BOWMAN CCI2*-L INDIVIDUAL

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Name of the organization UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.	Employer identification number 22-1668879
-1ST PLACE, JACKSON DILLARD AND LAYLA Q OWNER: JACKSO	N DILLARD
-2ND PLACE, KIERA KENNY AND FE BLACK ICE OWNER: KIERA	KENNY
-3RD PLACE, JACKSON DILLARD AND ELMO OWNER: JACKSON D	ILLARD
TEAM GOLD CCI2*-L AREA 2	
-JACKSON DILLARD AND LAYLA Q OWNER: JACKSON DILLARD	
-MIA BRAUNDEL AND JUNKANOO OWNER: MIA BRAUNDEL	
-MADDIE HALE AND CINZANO 87 OWNER: MADDIE HALE	
-KIERA KENNY AND FE BLACK ICE OWNER: KIERA KENNY	
CCI1* INDIVIDUAL	
-1ST PLACE, CHLOE JOHNSON AND CHILLI BEAN OWNER: CHLO	E JOHNSON
-2ND PLACE, CLAUDIA OPPEDISANO AND GOD OF THUNDER OWN	IER: CLAUDIA
OPPEDISANO	
-3RD PLACE, GRACE MYKITYSHYN AND MTF COOLEY CLASSIC C	WNER: PLAIN
DEALING FARM	
CCI1* TEAM GOLD AREA 2	
-ELLA BRAUNDEL AND CATEGORICALLY COOLEY OWNER: ELLA E	RAUNDEL
-CAROLINE BROWN AND SYDNEY OWNER: CAROLINE BROWN	
-GRACE MYKITYSHYN AND MTF COOLEY CLASSIC OWNER: PLAIN	DEALING FARM
-JULIANA CASSAR AND CHERANIMO OWNER: JULIANA CASSAR	
- OVERALL ADEQUAN/USEF EVENTING YOUTH TEAM CHALLENGE	
CCI3*-L INDIVIDUAL	
-1ST PLACE, AUDREY SANBORN	
-2ND PLACE, ALEXANDRA BAUGH	
-3RD PLACE, MADISON TEMKIN	
CCI2*-L INDIVIDUAL	
-1ST PLACE, REBECCA ROTH	
-2ND PLACE, JACKSON DILLARD	
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Name of the organization UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.	Employer identification number 22-1668879
-3RD PLACE, JACK CURTIS	
CCI1* INDIVIDUAL	
-1ST PLACE, CHLOE JOHNSON	
-2ND PLACE, ELLA BRAUNDEL	
-3RD PLACE, CLAUDIA OPPEDISANO	
PARA DRESSAGE	
- 2020 PARALYMPIC GAMES, TOKYO, JPN	
GOLD AND WORLD RECORD FREESTYLE TEST, GR. I	
-ROXANNE TRUNNELL AND DOLTON OWNERS: KARIN FLINT AND	FLINTWOODE
FARMS LLC	
GOLD INDIVIDUAL TEST, GR. I	
-ROXANNE TRUNNELL AND DOLTON OWNERS: KARIN FLINT AND	FLINTWOODE
FARMS LLC	
BRONZE TEAM COMPETITION	
-ROXANNE TRUNNELL AND DOLTON OWNERS: KARIN FLINT AND	FLINTWOODE
FARMS LLC	
-KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG A	ND DEENA
SHOEMAKER	
-REBECCA HART AND EL CORONA TEXEL OWNER: ROWAN O'RILE	v
TEAM TEST, GR. I	
-FIRST PLACE - ROXANNE TRUNNELL AND DOLTON OWNERS: KA	
FLINTWOODE FARMS LLC	
TEAM TEST, GR. III	
-6TH PLACE - REBECCA HART AND EL CORONA TEXEL OWNER:	ROWAN O'RILEY
TEAM TEST, GR. IV	
-4TH PLACE - KATE SHOEMAKER AND SOLITAER 40 OWNERS: K	ATE, CRAIG

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 AND DEENA SHOEMAKER FREESTYLE TEST, GR. II -6TH PLACE - BEATRICE DE LAVALETTE AND CLARC OWNERS: ELIZABETH AND NICOLAS DE LAVALETTE FREESTYLE TEST, GR. IV -4TH PLACE - KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG AND DEENA SHOEMAKER INDIVIDUAL TEST, GR. II -5TH PLACE - BEATRICE DE LAVALETTE AND CLARC OWNERS: ELIZABETH AND NICOLAS DE LAVALETTE INDIVIDUAL TEST, GR. IV -7TH PLACE - KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG AND DEENA SHOEMAKER TEAM GOLD CPEDI3*, WELLINGTON, USA -ROXANNE TRUNNELL AND DOLTON OWNERS: KARIN FLINT AND FLINTWOODE FARMS LLC -KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG AND DEENA SHOEMAKER -REBECCA HART AND FORTUNE 500 OWNER: ROWAN O'RILEY -SYDNEY COLLIER AND ALL IN ONE OWNER: GEORGINA BLOOMBERG TEAM GOLD CPEDI3*, WELLINGTON, USA -ROXANNE TRUNNELL AND DOLTON OWNERS: KARIN FLINT AND FLINTWOODE FARMS LLC -KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG AND DEENA SHOEMAKER -REBECCA HART AND EL CORONA TEXEL OWNER: ROWAN O'RILEY -BEATRICE DE LAVALETTE AND CLARC OWNERS: ELIZABETH AND NICOLAS DE

LAVALETTE

Name of the organization UNITED STATES EQUESTRIAN TEAM **Employer identification number** FOUNDATION, INC. 22-1668879 TEAM GOLD CPEDI3*, TRYON, USA -ROXANNE TRUNNELL AND DOLTON OWNERS: KARIN FLINT AND FLINTWOODE FARMS LLC -KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG AND DEENA SHOEMAKER -REBECCA HART AND EL CORONA TEXEL OWNER: ROWAN O'RILEY -SYDNEY COLLIER AND ALL IN ONE OWNER: GEORGINA BLOOMBERG TEAM GOLD CPEDI3*, TRYON, USA -KATE SHOEMAKER AND SOLITAER 40 OWNERS: KATE, CRAIG AND DEENA SHOEMAKER -REBECCA HART AND EL CORONA TEXEL OWNER: ROWAN O'RILEY -CYNTHIA SCRENCI AND SIR CHIPOLI OWNER: CYNTHIA SCRENCI -CHARLOTTE MERLE-SMITH AND GUATA OWNER: CHARLOTTE MERLE-SMITH FORM 990, PART VI, SECTION B, LINE 11B: REVIEW OF FORM 990: THE UNITED STATES EQUESTRIAN TEAM FOUNDATION HELD A BOARD OF TRUSTEES MEETING IN JUNE, AT THE FOUNDATION HEADQUARTERS IN GLADSTONE, NJ. ONE OF THE AGENDA ITEMS INCLUDED A DETAILED DISCUSSION PRESENTING COMPONENTS OF

THE UNITED STATES EQUESTRIAN TEAM FOUNDATION HELD A BOARD OF TRUSTEES

MEETING IN JUNE, AT THE FOUNDATION HEADQUARTERS IN GLADSTONE, NJ. ONE OF

THE AGENDA ITEMS INCLUDED A DETAILED DISCUSSION PRESENTING COMPONENTS OF

FEDERAL FORM 990. ADDITIONALLY, THE DISCUSSIONS INCLUDED CHANGES TO THE TAX

CODE, INDIVIDUAL STATE REQUIREMENTS AND THE NEED FOR THE PUBLIC TO BE WELL

INFOMRED OF ANY ORGANIZATION THEY ARE CONSIDERAING DONATING TO. THE BOARD

REVIEWED FORM 990 AND UNANIMOUSLY AUTHORIZED A JOINT MEETING OF THE

EXECUTIVE AND FINANCE COMMITTEES IN JUNE. AT THAT JOINT MEETING, THE

FEDERAL FORM 990 WAS APPROVED FOR FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

Name of the organization UNITED STATES EQUESTRIAN TEAM FOUNDATION, INC.

Employer identification number 22-1668879

MONITORING OF CONFLICT OF INTEREST POLICY:

THE CONFLICT OF INTEREST POLICY IS UPDATED AND REVIEWED EACH YEAR. THE

BOARD OF TRUSTEES AND STAFF ARE REQUIRED TO SIGN A NEW POLICY EVERY YEAR

ENSURING THEY ARE STILL IN COMPLIANCE.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION PRACTICES:

A COMPENSATION COMMITTEE CONSISTING OF THE OFFICERS AND THE EXECUTIVE

COMMITTEE REVIEW THE PERFORMANCE OF THE EXECUTIVE DIRECTOR, OFFICERS AND

KEY EMPLOYEES DURING THE YEAR AND BASE THE COMPENSATION INCREASE ON THEIR

PERFORMANCE.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL,AK,AZ,AR,CA,CO,CT,DE,DC,FL,GA,HI,ID,IL,IN,IA,KS,KY,LA,ME,MD,MA,MI,MN,MS

MO,MT,NE,NV,NH,NJ,NM,NY,NC,ND,OH,OK,OR,PA,RI,SC,SD,TN,TX,UT,VT,VA,WA,WV,WI,

WY

FORM 990, PART VI, SECTION C, LINE 19:

AVAILABILITY OF GOVERNING DOCUMENTS:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY
AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

PPP FUNDS RECEIVED AND RECORDED AS REVENUE IN 2020, BUT

FORGIVEN IN 2021. -180,000.